

Introduction from the Mayor



Will our grandchildren thank us?

I would like to take this opportunity to welcome the people of Banks Peninsula whose community is now part of the wider Christchurch City Council. This merger gives formal recognition of Christchurch's important connections with the harbour and peninsula. The Long Term Council Community Plan (LTCCP) for Banks Peninsula has now been merged with the Christchurch City Council LTCCP and Banks Peninsula residents are assured that all the levels of service currently enjoyed will be retained.

We all know Christchurch and its surroundings are a great place to live. What we need is for you to tell us about the areas that need to be improved. My vision is that our city is a safe city, with tree-lined streets, superb urban design and sustainable energy and waste management plans; a city that cherishes its heritage and enjoys its events and festivals; a city of cultural diversity, that offers our children a great education system which leads to a choice of job opportunities.

Christchurch is the economic engine room for Canterbury and the South Island. It is a trading city that must connect with the world. We must invest wisely in our city's infrastructure so that our businesses can link up easily to the port and to the airport and to a first-class telecommunications network. The LTCCP is a 10-year plan which sets out the road ahead. To remain a flourishing city we must plan for how we are going to invest in our streets, drains, waterways, water and sewerage.

Like all budgets, the financial information in this plan is full of facts and figures, but the end of the process is all about human activity. What I urge ratepayers to do when you consider this budget is to think not just of yourself, but think of your community. Think about your children's children. How will they view us as a city when they have their families? What will make this city continue to be well laid out and safe? What will make this city easy to cross on foot, by bicycle, or by vehicle? Where will the kids swim, and where will our neighbourhood library be located? How can we sustain our waterways and our wonderful tap water? All the local parks are important to us, as are the regional parks. How do we support this being a thriving economy without increasing the amount of waste we are sending to the Kate Valley landfill? How do we address the huge area of supporting our community groups alongside other funding agencies, and what are we trying to achieve? If you have ideas on how all this can be done please make a submission.

Introduction from the Mayor



The LTCCP identifies a set of Community Outcomes that Christchurch people told us they wanted for their city. The people said they wanted the city to be prosperous, liveable, safe and well-governed, with healthy and active people. It is up to the Council to make decisions that reflect these wishes.

We put money aside for roads and footpaths. We put funds aside for more cycleways. We are providing for collecting our waste in a different way and have set up a working party to plan for this. We are establishing a fund for purchasing key pieces of land so that we can meet the expectations of the people of Christchurch which were stated so clearly to us when we consulted on the way this city is spreading across the plains. The people of Christchurch said urban sprawl isn't what they want and the Council has listened. We have asked staff to report back to us on a special rating to rebuild the Cashel Mall. We will be building some of the proposed swimming pools earlier and this will mean that some of the small suburban pools may have to close. We have continued with the funding for the regeneration of the Botanic Gardens so that when the centenary occurs in 2013, they will be world class again.

This city is a series of villages. We have budgeted for funds to work on these villages so that we promote world-class urban planning right through the city. When we turn on the tap the water must flow. All these and many other items are in the budget.

The Long Term Council Community Plan is tightly prescribed by the Local Government Act 2002. I think the Act is an inspired piece of legislation which makes those around the Council table think very carefully about our priorities for the future. If a councillor promises rate reductions then he or she has to convince the majority of his or her colleagues that what is being promoted makes sense. Conversely if some councillors want to increase items on the budget, for example development of a new leisure centre, they have to convince their colleagues likewise.

Over the past few months we have grappled with costs and services and done this within the framework of the Act. Nobody has dominated this process, and the councillors have worked closely together struggling to meet the expectations of ratepayers at an affordable price. Keeping rates down has been on all of our agendas. We all struggled but we also know that this city must not go backward.

These and many other issues were considered within the LTCCP and I am confident that we got the bulk of it right. I want to encourage the fullest participation of communities around the city so please have a look at the plan and tell us what you think.

He aha te mea nui i te ao

Maku e ki atu

He tangata he tangata he tangata

What is the most important thing in the world

I say to you

It is people, it is people, it is people



Garry Moore

Mayor of Christchurch



Council Vision



A vision for our future Christchurch

This vision describes how Christchurch City Council sees the long-term future of Christchurch and its community.

It provides an over-arching set of future themes which will guide the Council's direction and contribution towards achieving the Community Outcomes.

The themes of this vision are reflected in, and implemented through, the Strategic Directions and Activities detailed in this Community Plan.

Together, these future themes provide a clear focus for the Council to work with the community and with its city partners towards a vital and sustainable future Christchurch.

Our future Christchurch is a world-class boutique city, with a first-world lifestyle, first-class environment, diversity of landscapes and unique economic base Christchurch will be –

... a place where people enjoy living

... a place with great work opportunities

... the most attractive city in New Zealand

... a must-see for visitors

... a global investment destination

... a place where people enjoy living

We're making the most of our place in the world, while keeping our distinct local character. We're a place of diverse living environments, thriving urban villages and a vibrant central city. Sound infrastructure and innovative urban design give us a strong sense of community – people feel safe and supported, with leisure and lifestyle options to balance work and play.

... a place with great work opportunities

Our city offers choice and flexibility in employment and career options. We're building on our traditional industries while opening up opportunities in new economic activity on international markets. We offer world-class education and training to provide our children with future-proof skills, and we're attracting the world's sharpest thinkers and innovators.

... the most attractive city in New Zealand

We're leaders in protecting our natural and built heritage, and also at the forefront of new urban design – with appealing streetscapes and community spaces that complement our iconic parks and waterways. The arts, cultural activities and celebration are a constant part of the fabric of our communities, alongside the recreational opportunities of the natural landscape.

... a 'must-see' for visitors to New Zealand

Our Garden City reputation is second to none, and visitors are drawn to the kaleidoscope of festivals, events, sport and recreation which make the most of this environment. We're the world's gateway to the South Island and Antarctica, with world-class accommodation choices and an array of attractions that provide unforgettable experiences for our visitors.

... a global investment destination

Our city has found its niche in the global economy, becoming a magnet for investment in leading-edge technology and knowledge-based industries. We've invested in global connections and infrastructure to support emerging industry clusters, and while we're business-friendly, we balance our economic success with a healthy environment and social equity.

Introduction from the Chief Executive



Introduction from the Chief Executive

We have come a long way

This community plan for the next 10 years to 2016, is Christchurch City Council's second. Following the release of our first in 2004, we have listened to feedback from the community and our government stakeholders to improve the clarity, relevance and reality of information we are providing.

This time we include fewer performance measures, but they are more meaningful. They will better determine how our organisation is meeting the service levels that the Council has signed off on to deliver the Community Outcomes that we can contribute towards.

For the first time, the LTCCP will be audited, both the draft document which goes out for public consultation at the end of March and the final document published at the end of June.

In the coming years, the Council faces huge challenges. Meeting these challenges will require the combined effort of councillors and the staff organisation that supports them, along with input from the community.

The Council is constantly being asked for more, such as enhanced facilities at the Botanic Gardens and an improved roading infrastructure. All of these demands place considerable pressure on our budget, which is exacerbated further by unprecedented cost increases in certain key sectors of the economy.

We are currently experiencing tremendous pressure on costs, particularly in areas of our business that relate to the construction industry, or that require the consumption of non-renewable resources. These escalating costs are far beyond cost increases reflected in the Consumer Price Index and affect about 40% of our operating expenditure.

Everyone in the Council, including staff and councillors, now understands the reality of meeting the Local Government Act 2002. This Act has fundamentally shifted the basis for local government in New Zealand and changed the way we operate.

Given the positive results already achieved it is important that we continue our direction, always reassessing and improving how we deliver best service to our ratepayers by the most efficient and effective means possible.

We can no longer set the agenda for our community and dictate how we deliver it. The onus is now on us to consult with our community and be far more responsive to your needs. Our residents' requirements, in addition to our regulatory role, then drive our plans, projects, services and budgets which are all reflected in the rates paid by the community.

We need to look after the overall needs of the community, which means that not every individual's wish list can be met. Part of this is about affordability, but Council must also take a city-wide view when it makes its decisions.

Taking this into account this document is the Council's response to what the community has told us it wants in terms of outcomes.

Of course there will be many other agencies and bodies which contribute to these outcomes and it is important that the Council works alongside and in partnership with them and understands their plans and strategies too. We have worked closely with the Banks Peninsula District Council and welcome its inclusion with the Christchurch City Council.

A key challenge is where we are going as a city – what is it we aspire to for Christchurch, what sort of city we see it becoming in the future – 10, 20, 30 years on.

Will it be the sort of place our grandchildren want to live in?

In making decisions, we need to look at what we can afford to do today to shape the direction that future takes. We want your input to Our Community Plan. Let us know your expectations.



Dr. Lesley McTurk

Chief Executive



Report to the readers of christchurch city council long-term council community plan statement of proposal for public consultation for the ten years commencing 1 july 2006

The Auditor-General is the auditor of Christchurch City Council (the City Council). The Auditor-General has appointed me, Devan Menon, using the staff and resources of Audit New Zealand, to report on the Statement of Proposal for adoption of a Long Term Council Community Plan (LTCCP), on his behalf.

The purpose of an LTCCP, as set out in section 93(6) of the Local Government Act 2002 (the Act), is to:

- describe the activities of the local authority;
- describe the community outcomes of the local authority's district or region;
- provide integrated decision making and co-ordination of the resources of the local authority;
- provide a long term focus for the decisions and activities of the local authority;
- provide a basis for accountability of the local authority to the community; and
- provide an opportunity for participation by the public in decision making processes on activities to be undertaken by the local authority.

Opinion

Overall Opinion

In our opinion the Statement of Proposal for adoption of the LTCCP of the City Council dated 9 March 2006 provides a reasonable basis for long term integrated decision-making by the City Council and for participation in decision-making by the public and subsequent accountability to the community about the activities of the City Council.

It is not our responsibility to express an opinion on the merits of any policy content within the Statement of Proposal for adoption of an LTCCP.

In forming our overall opinion, we considered our opinion on specific matters required by the Act, which is set out below.

Opinion on Specific Matters Required by the Act

The Auditor-General is required by section 84(4) of the Act to report on:

- the extent to which the Statement of Proposal complies with the requirements of the Act;
- the quality of information and assumptions underlying the forecast information provided in the Statement of Proposal; and
- the extent to which the forecast information and proposed performance measures will provide an appropriate framework for the meaningful assessment of the actual levels of service provision.

In terms of our obligation to report on the matters outlined in section 84(4) of the Act, in our opinion:

- the City Council has complied with the requirements of the Act in all material respects demonstrating good practice for a council of its size and scale within the context of its environment;
- the underlying information used to prepare the Statement of Proposal provides a reasonable basis for the preparation of the forecast information;
- the assumptions set out within the Statement of Proposal are based on best information currently available to the City Council and provide a reasonable and supportable basis for the preparation of the forecast information;
- the forecast information has been properly prepared on the basis of the underlying information and the assumptions adopted and the financial information is presented in accordance with generally accepted accounting practice in New Zealand;

Audit Opinion

- the extent to which the forecast information and proposed performance measures provide an appropriate framework for the meaningful assessment of the actual levels of service provision reflects good practice for a Council of its size and scale within the context of its environment.

Actual results are likely to be different from the forecast information since anticipated events frequently do not occur as expected and the variation may be material. Accordingly, we express no opinion as to whether the forecasts will be achieved.

Our report was completed on 9 March 2006, and is the date at which our opinion is expressed.

The basis of the opinion is explained below. In addition, we outline the responsibilities of the City Council and the Auditor, and explain our independence.

Basis of Opinion

We carried out the audit in accordance with the International Standard on Assurance Engagements 3000 (revised): *Assurance Engagements Other Than Audits or Reviews of Historical Financial Information* and the Auditor-General's Auditing Standards, which incorporate the New Zealand Auditing Standards. We have examined the forecast financial information in accordance with the International Standard on Assurance Engagements 3400: *The Examination of Prospective Financial Information*.

We planned and performed our audit to obtain all the information and explanations we considered necessary to obtain reasonable assurance that the Statement of Proposal for adoption of the LTCCP does not contain material misstatements, and provides a reasonable basis for long term integrated decision-making by the public and the City Council about the activities of the City Council, and for subsequent accountability to the community about the activities of the City Council.

Our procedures included examining on a test basis, evidence supporting assumptions, amounts and other disclosures in the LTCCP, determining compliance with the requirements of the Act, and evaluating the overall adequacy of the presentation of information.

We obtained all the information and explanations we required to support the opinion above.

Responsibilities of the Council and the Auditor

The City Council is responsible for preparing a LTCCP under the Act, by applying the City Council's assumptions and presenting the financial information in accordance with generally accepted accounting practice in New Zealand. The City Council's responsibilities arise from Section 93 of the Act.

We are responsible for expressing an independent opinion on the Statement of Proposal for adoption of the LTCCP and reporting that opinion to you. This responsibility arises from section 15 of the Public Audit Act 2001 and section 84(4) of the Act.

Independence

When reporting on the Statement of Proposal for adoption of the LTCCP we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the Institute of Chartered Accountants of New Zealand.

Other than this report and in conducting the annual audit, we have no relationship with or interests in the City Council.



D Menon
Audit New Zealand
On behalf of the Auditor-General
Christchurch, New Zealand

How to use this document

How to use this document and make a submission

This document is a draft of the Christchurch City Council's Long-Term Council Community Plan (LTCCP). Under the new Local Government Act 2002, all local authorities are required to produce a community plan every three years in consultation with their community.

Our Community Plan gives a picture of all the things a council does (its activities and services) and how they fit together. This draft plan shows what the Council proposes to do over the 10-year period of the plan, why the Council is proposing to do these things, and what the costs will be. You will find that this document refers to both the LTCCP and Our Community Plan – they are the same.

The LTCCP is the main way that the community can influence what their council does. This draft plan is now open for public consultation until Friday 5 May 2006. Now is the time to have your say about what the Council should be involved in, whether the priorities of the capital expenditure programme are appropriate and whether the level of services set out in the Council's activities meet your expectations.



What's in this draft

- Our Community Today: an overview of Christchurch as we know it today. This presents key facts about our people, our environment and our economy.
- Christchurch's Community Outcomes: these describe what sort of city we want to live in. Christchurch City Council must ensure that all its activities contribute towards achieving these Community Outcomes.
- Strategic directions: these set out Council's priorities when working towards Community Outcomes.
- Financial overview: a snapshot of the Council's proposed budget for the next 10 years. This summarises where the Council's income comes from and where it proposes to spend money. The implications for rates, as a result of proposed Council activities, are provided.
- Capital works programme: this details the projects on the Council's 10-year capital programme, both the base and the discretionary capital items. In addition we have detailed projects which have been on the council's wish list, but which were not short-listed and are not included in current LTCCP budgets (and hence rating projections).
- Proposed cost savings: this outlines Council's proposals to save costs on activities and services and to increase fees for some services.
- Council activities and services.

We want the public's views on both our capital programme and savings proposals, as well as existing levels of service. All of the work that the Council proposes to do over the next 10 years is divided into 12 groups of activities, and for each of these groups, an activity plan describing the services and activities is provided. The group of activity plans provide a description of what the Council proposes to do over the next 10 years, how these activities contribute towards achieving the Community Outcomes, and the financial details of how much each activity will cost.

It is important that for all activities that the Council undertakes, there is a way to measure their success, and that the costs are included in the budgets. For ease of reading, we have abbreviated each of the nine Community Outcomes with an icon and a single word description. The following

How to use this document

is the key to the icons and description which will appear in the groups of activities, both in the main document and summary document.

They are as follows:



Safety

A Safe City



Health

A Healthy City



Community

A City of Inclusive and Diverse Communities



Recreation

A City for Recreation, Fun and Creativity



Environment

A City of People who Value and Protect the Natural Environment



Knowledge

A City of Lifelong Learning



Governance

A Well-Governed City



City Development

An Attractive and Well-Designed City



Prosperity

A Prosperous City

As required by the Local Government Act, this document includes an assessment of the Council's services, including water supply, public conveniences, waste-water collection and treatment, stormwater, cemeteries and crematoria, as well as our waste-management strategy.

Also included in section on Recreation Facilities is a summary of the Aquatic Facilities Plan which is presented for public consultation. See page 134.

LTCCP documents

The full LTCCP contains the following documents:

- A summary of the plan;
- Volume 1, the main document; and
- Volume 2, details the development contributions policy.

Copies of all documents are available from service centres and libraries. The document is available online at www.ccc.govt.nz

How to make a submission:

Council has adopted the Draft Community Plan for public consultation. Submissions on the plan including levels of service, rates and other revenues may be made until the close of business on Wednesday 5 May 2006.

The City Council's business year runs from 1 July to 30 June, so plans must be drafted, made available for public input, reconsidered and finalised by the end of June. The Community Plan will run from 1 July 2006, and between now and then the following steps will take place:

- April – The Community Plan will be available for consideration by the public, other organisations and community groups. You can make a submission on the form provided in this document, which is also included in the summary document, or online at www.ccc.govt.nz. Forms can be posted Freepost to the Council or left in the collection boxes at Council offices, service centres and libraries;
- From May 25 2006 to June 7 2006 – The councillors will consider all the public input to their draft plan and discuss any changes that could be made;
- June – Further discussion by city councillors and staff, firming up the final Community Plan. It will be formally adopted towards the end of this month.

Detailed instructions for making a submission may be found on the suggested submission form, page 17.

For more information about the LTCCP and submission process call 03-941-8999 or, for Banks Peninsula residents outside the free calling zone, 0800-800-169. Your call will be directed to one of our staff with specialist knowledge of Our Community Plan. Information will also be available on the council's website, www.ccc.govt.nz.

Our Community Plan Submission Form





Our Community Plan Submission Form

Instructions

Please read before completing your submission

It will help us process your submission if you clearly state the issue you want the Council to consider, what specific action you think the Council should take, and why that should be done.

If you wish, you can present your submission at a hearing. (If that is the case, please tick the box). The hearings will be held between Thursday 25 May and Wednesday 7 June 2006. Generally, 10 minutes are allocated for hearing each submission, including time for questions.

It will help us if your submission also refers to the page of either the full version or the summary version.

Please note: We are legally required to make all written or electronic submissions available to Councillors and to the public. This includes the name and address of the submitter. All submissions will be published on the Council's website from 10 May 2006.

No anonymous submissions will be accepted.

You may send us your submission:

By mail

Please mail your submission (no stamp is required) to:

Freepost 178
Our Community Plan
Christchurch City Council
PO Box 237
Christchurch 8003

By email

Please email your submission to:

ccc-plan@ccc.govt.nz

Please make sure that your full name and address is included with your submission.

On the internet

You may enter your submission using the form provided on the Council's web site at <http://www.ccc.govt.nz>

Please follow all the instructions on the web site.

Please remember to indicate if you wish to present your submission in person at one of the hearings.

Please ensure your submission arrives no later than Friday 5 May 2006.

Your submission

You may use this form for your submission on our draft Community Plan if you wish. Whether you use this form or not, please include your name, address and contact telephone number with your submission.

<input type="checkbox"/>	Tick	I do NOT wish to present my submission at the hearing, and ask that this written submission be considered			
<input type="checkbox"/>	OR				
<input type="checkbox"/>	one	I wish to talk to the main points in my written submission at the hearings to be held between Thursday 25 May and Wednesday 7 June 2006			
Are you completing this submission:		<input type="checkbox"/>	For yourself	<input type="checkbox"/>	On behalf of a group or organisation
If you are representing a group or organisation, how many people do you represent?		<input type="text"/>			
My submission refers to:		<input type="checkbox"/>	Full version	<input type="checkbox"/>	Page No. Summary version <input type="text"/> Page No.
Do you also want to respond to:		<input type="checkbox"/>	Development Contributions	<input type="checkbox"/>	Aquatic Facilities <input type="checkbox"/> Other <input type="text"/>
Contact Name <input type="text"/>					
Organisation name (if applicable) <input type="text"/>					
Contact Address <input type="text"/>					
<input type="text"/>					
Phone No. (day) <input type="text"/> Phone No. (evening) <input type="text"/>					
Email (if applicable) <input type="text"/>					
Signature <input type="text"/> Date <input type="text"/>					



Please be as specific as possible to help us understand your views

Questions

1

Do you have any comments on the major projects in our draft Community Plan? page number

See list of major projects in the summary document

2

Do you have any comments on groups of activities (the activities and services that Council provides)? page number

3

Do you have any other comments or suggestions you want to make? page number

For office use only

Submission #:

Referred to:

Date referred:

Date required:

Heard: ☐ Yes ☐ No

You may add more pages if you wish. Thank you for your submission.