

ECONOMIC DEVELOPMENT AND EMPLOYMENT

Cost of Proposed Services

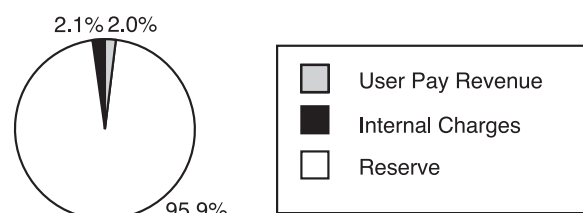
Budget 1999/00		Costs (After Internal Recoveries)	Budget Revenue	2000/01
Net Cost	Operational Outputs			Net Cost
\$		\$	\$	\$
72,043	Advice to Council	56,349	0	56,349
52,000	Administration	53,000	0	53,000
270,000	Business Support	260,000	0	260,000
50,000	Education	50,000	0	50,000
385,000	Regional Economic Development	740,000	0	740,000
40,000	Sustainable Development	40,000	0	40,000
1,350,613	Employment and Training Scheme Administration	1,525,336	0	1,525,336
230,069	Employment Promotion	226,890	0	226,890
116,396	Work Force Preparation and Renewal	119,494	0	119,494
552,956	Community Initiatives	534,032	0	534,032
1,171,680	Visitor Promotions	1,371,680	0	1,371,680
1,218,476	City Promotions	1,152,786	(39,000)	1,113,786
545,215	Turning Point 2000	506,902	0	506,902
1,030,610	Tram and Shuttle Operations	1,292,636	(148,625)	1,144,011
0	Bus Interchange	1,170,900	0	1,170,900
4,005,015	Convention & Entertainment Facilities	4,324,650	(100,000)	4,224,650
579,500	Economic Development & Employment Grants	683,500	0	683,500
11,669,573	Net Cost of Service	14,108,154	(287,625)	13,820,529

Note: The above Cost of Service Statement includes a depreciation provision for 1999/00 of \$766,835 and in 2000/01 of \$747,746. The cost of capital charge for 1999/00 is \$2,623,411 and in 2000/01 is \$2,466,480. Cost of capital is not reflected in the above figures.

Projected Cost of Service 2001/02	13,866,164
Projected Cost of Service 2002/03	14,756,763

Sources of Funding

1999/00	Capital Outputs	2000/01
\$		\$
177,100	Renewals and Replacements	0
50,000	Asset Improvements	650,000
666,058	New Assets	0
893,158		650,000



Nature and Scope

Economic Development and Employment

- Providing advice to the Council in developing economic development and employment policies and programmes.
- Providing and co-ordinating information and advisory services in relation to existing new small and medium business development, through the Canterbury Development Corporation which operates programmes including Business in the Community, Business Grow and Company Rebuilders and the management of the Government's BIZ training programme.
- Implementing programmes aimed at encouraging new investment, increased purchasing, and business expansion within Christchurch, principally through the Canterbury Development Corporation.
- Administering and promoting the use of Government funded work experience, training and subsidised employment schemes and providing case management and information support to unemployed people.
- Preparing and ensuring the wide dissemination of promotional material on Christchurch City.
- Liaise and work with Turning Point 2000 to optimise promotional opportunities for Christchurch City.

- Promote, co-ordinate, and seek additional opportunities, for a wide variety of exchanges with Christchurch's sister cities.

- Promoting in-bound tourism to Canterbury, through national and international marketing and the provision of information services to visitors to Christchurch.

Through funding and control of the Canterbury Development Corporation (CDC) (see page 68) and also contractual arrangements with Christchurch and Canterbury Marketing Ltd, services are provided in relation to business, economic, employment and visitor promotion. City and Central City promotional activities are delivered through the Community Relations Unit.

NCC New Zealand Ltd has been contracted to manage the facilities on the Council's behalf. The Company is paid a venue management fee and each year the Council and Company meet and agree on a Statement of Corporate Intent. The Statement of Corporate Intent sets out the overall intentions and objectives for the forthcoming year.

Convention and Entertainment Facilities

Promotion and operation of the Town Hall, Convention Centre and WestpacTrust Centre Sport and Entertainment Centre.

Convention and Entertainment Facilities contd

The Town Hall/Convention Centre complex provides the following services:

- A centre of excellence for the performing arts and cultural activities, available to local and travelling performers.
- A centre for hosting conventions, conferences and similar events to a higher standard and with a greater degree of flexibility than has previously been available.

The WestpacTrust Centre is a multi-functional facility designed to attract major sporting and entertainment events and any other shows or exhibitions requiring extensive indoor space.

City Centre

Maintaining the City Centre as the focal point of the city by marketing the City Centre as a place to shop, visit and do business.

Visitor Promotions

The Council has contractual arrangements with Christchurch and Canterbury Marketing Ltd to promote inbound tourism to Canterbury, through national and international marketing and the provision of information services to visitors to Christchurch.

Overall Service Objective

These services contribute towards the following Council Strategic Objectives: A1, A2, A3, B1, B2, B3, B4, C2, C4, D5 and F7 (see pages 32 and 33).

In summary the aim is:

- Sustainable economic development and increased employment through ensuring the co-ordinated provision of information, advisory, support and marketing services which result in the level of investment and the number of jobs in the city being greater than would otherwise be the case.
- To provide cultural, social and economic benefits to the Christchurch community by promoting the convention and entertainment facilities as pre-eminent venues for presenting the performing arts, conventions, trade exhibitions, sports and entertainment.
- To maintain and enhance the Central City as the principle commercial, administrative, employment, cultural and tourism focus for the City, and the venue for a diverse range of activities.

Objectives for 2000/01

1. Conduct regular seminars/workshops to help identify and/or create business opportunities with growth potential.
2. Further investigate and promote business investment and local purchasing opportunities in Canterbury.
3. Continue the Business in the Community Programme to stimulate business survival, growth and employment generation in Canterbury.
4. Provide a programme of job assistance and job placements to help youth and other unemployed persons.
5. To support the infrastructure of community groups and agencies working with the unemployed.
6. Provide advice and information to tourists through

Information Office Services.

7. Wide ranging community use of the Town Hall, Convention Centre and WestpacTrust Sport and Entertainment Centre.
8. Project an image to venue users of the higher possible quality.
9. To ensure consistency in imagery and message used to promote Christchurch by monitoring the promotional material.
10. To actively encourage and promote international exchanges through Sister Cities networks.
11. To implement, monitor and review the City Centre Marketing Strategy.
12. To increase stakeholder buy-in to the strategy and facilitate improved communication between Central City Marketing and stakeholders in the City Centre including other Council units.
13. Co-ordinate and lead the marketing of Christchurch/Canterbury with a focus on sustainable growth of visitors.
14. Drive Christchurch/Canterbury as the best value New Zealand destination for all group visitation.
15. In addition to the traditional international focus, we need to maximise domestic visitor arrivals to Christchurch/Canterbury.

Performance Indicators

- 1.1 At least 69% of residents satisfied with the value for money of rates spent on economic development.
- 1.2 At least 80% of participants rate seminars/workshops as very useful or useful.
- 2.1 At least 12 inbound and local investment enquiries aligned with local opportunities.
- 2.2 Disseminate information on at least 250 business opportunities to relevant local businesses.
- 3.1 Maintain a comprehensive directory of a minimum of 100 mentors to facilitate matching of mentors with businesses requiring help.
- 4.1 Contribute to at least 10 job creation projects for young unemployed people in conjunction with the Department of Work and Income, community organisations and organisations representing Maori and Pacific peoples.
- 4.2 Individually case manage a minimum of 2000 young unemployed people.
- 5.1 Contribute to the maintenance of the infrastructure of a minimum of 20 community groups involved with employment and initiatives.
- 6.1 The Visitor Centre is open and providing services for 364 days of the year with daily visitor numbers from January to March of 1,650 and from July to September of at least 450. Counter advice given to at least 700 people and at least 220 people daily in the two periods respectively.
- 6.2 At least 30 overseas travel wholesalers are visited or hosted during the year.
- 6.3 The Christchurch Convention Bureau prepares at least 10 bid documents on behalf of organisations seeking to bring conferences to Christchurch.

ECONOMIC DEVELOPMENT AND EMPLOYMENT

- 7.1 Visitor numbers at the Town Hall and Convention Centre 500,000
- 7.2 Visitor numbers at the WestpacTrust Sport and Entertainment Centre 250,000
- 8.1 Customers rating quality of staff service during year (across all categories) as good or better, at least. 70%
- 8.2 Customers satisfied with visits to Town Hall, Convention Centre and Entertainment Centre during the year, at least 80%
- 9.1 Main organisations promoting Christchurch agree on the key messages and images used in promotion.
- 9.2 Main organisations promoting Christchurch use Council co-ordinated promotional material.
- 10.1 Administration and servicing is provided for a minimum of 40 Sister City Committee meetings across the year.
- 10.2 Sister Cities activity is maintained at the current level or increased.
- 11.1 Strategy and Plan adjustments reported to Strategy and Resources Committee by December 2000.
- 12.1 Retailer Forum groups held with retailers at least six times in 1999/00 (six forum groups in 1997/98).
- 12.2 Minimum of four issues of Street Talk published in 1999/00 (six issues published in 1997/98).
- 13.1 At least 70 travel wholesalers globally to be visited or hosted per annum.
- 14.1 Convention Bureau no less than 70% success.
- 14.2 Increase the length of stay for the group/convention market from 2.9 days average to double the 1.9 days average for the leisure market.
- 15.1 Targeted and achieved increase in domestic visitors from Auckland of which some 80% have yet to experience the South Island.



Dianne McInnes (far right) talks to clients at a business network function.



David Haase (left) from the Engineering and Food Industry Organisation (ITO) signs up Diedre Musson, Apprentice Training NZ's first woman apprentice with Rodger Wyatt from Airdynamix.